# APPENDIX I

# Tennessee School Improvement Planning Process (TCSPP) SIP Rubric

# Tennessee School Improvement Planning Process (TSIPP)

# **SIP Rubric**



Tennessee Department of Education

Commissioner Lana C. Seivers

July 2007

#### **SIP Components**

#### COMPONENT 1a

#### **School Profile and Collaborative Process**

- 1.1 SIP Leadership Team Composition
- 1.2 Subcommittee Formation and Operation
- 1.3 Collection of Academic and Nonacademic Data and Analysis/Synthesis

#### **COMPONENT 1b**

#### **Academic and Non-Academic Data Analysis**

- 1.4 Variety of Academic and Non-Academic Assessment Measures
- 1.5 Data Collection & Analysis
- 1.6 Report Card Data Disaggregation
- 1.7 Narrative Synthesis of All Data
- 1.8 Prioritized List of Targets

#### **COMPONENT 2**

#### Beliefs, Mission and Vision

2.1 Beliefs, Mission and Shared Vision

#### **COMPONENT 3**

#### Curricular, Instructional, Assessment and Organizational Effectiveness

- 3.1 Curriculum Practices
- 3.2 Curriculum Process
- 3.3 Instructional Practices
- 3.4 Instructional Process
- 3.5 Assessment Practices
- 3.6 Assessment Process

- 3.7 Organizational Practices
- 3.8 Organizational Process

#### **COMPONENT 4**

#### **Action Plan Development**

- 4.1 Goals
- 4.2 Action Steps
- 4.3 Implementation Plan

#### COMPONENT 5

#### **The School Improvement Plan and Process Evaluation**

- 5.1 Process Evaluation
- 5.2 Implementation Evaluation
- 5.3 Monitoring and Adjusting Evaluation

# **Component 1a. – School Profile and Collaborative Process**

Indicator	Performance Levels				
1.1	4	3	2	1	Ratin g
	Exemplary Team Collaboration	Adequate Team Collaboration	Partial Team Collaboration	No Team Collaboration	
SIP Leadership	There is evidence provided that the	There is evidence provided that the	There is evidence provided that the	There is no evidence provided that	
Team	SIP leadership team was composed	SIP leadership team was composed	SIP leadership team was composed	the SIP leadership team was	4
Composition	of the chairs of each subcommittee and representatives of each of the	of the chairs of each subcommittee and representatives of at least four	of the chairs of each subcommittee and representatives of at least two	composed of the chairs of each subcommittee and representatives	
	relevant stakeholder groups of the	of the relevant stakeholder groups	of the relevant stakeholder groups	of the relevant stakeholder groups	3
	school teachers, administrators,	of the school teachers,	of the school teachers,	of the school teachers,	3
	non-certified personnel, community,	administrators, non-certified	administrators, non-certified	administrators, non-certified	
	parents, and students (when	personnel, community, parents, and	personnel, community, parents, and	personnel, community, parents, and	
	appropriate).	students (when appropriate).	students (when appropriate).	students (when appropriate).	2
					1
Rationale for Pe	rformance Level Decision:		,	1	

	Performance Levels					
Indicator	4	3	2	1	Rating	
1.2	Exemplary Subcommittee Formation & Operation	Adequate Subcommittee Formation & Operation	Partial Subcommittee Formation & Operation	No Subcommittee Formation & Operation		
Subcommittee Formation and Operation	There is clear evidence that SIP subcommittees were formed and were chaired by SIP leadership team members. It is documented that these subcommittees actually met to address critical components of the SIP. It is evident that stakeholders served on all subcommittees.	There is clear evidence that SIP subcommittees were formed and were chaired by SIP leadership team members. It is documented that these subcommittees actually met to address critical components of the SIP. It is evident that stakeholders served on four subcommittees.	There is clear evidence that SIP subcommittees were formed and were chaired by SIP leadership team members. It is documented that these subcommittees actually met to address critical components of the SIP. It is evident that stakeholders served on three subcommittees.	There is no clear evidence that SIP subcommittees were formed and were chaired by SIP leadership team members. It is not documented that these subcommittees actually met to address critical components of the SIP. It is evident that stakeholders did not serve on subcommittees.	4 3 2	
Rationale for Pe	rformance Level Decision:					

		Performance Levels				
Indicator	4	3	2	1	Rating	
1.3	Exemplary Demographic Data Collection and Analysis	Adequate Demographic Data Collection and Analysis	Limited Demographic Data Collection and Analysis	No Demographic Data Collection and Analysis		
Collection of Academic and Nonacademic Data and Analysis/ Synthesis	There is evidence provided that data have been collected and analyzed regarding all of the following areas:	There is evidence provided that data have been collected and analyzed for at least three of the following areas:	There is evidence provided that data have been collected and analyzed in at least one of the following areas:	There is no evidence provided that data have been collected and analyzed in any of the following areas:	3	
	☐ Student characteristics ☐ Sta	off characteristics	ristics Parent/guardian demograph	ics	2	
Rationale for Pe	rformance Level Decision:					

## **Component 1b. – Academic and Non-Academic Data Analysis**

Indicator	Performance Levels				
	4	3	2	1	Rat
1.4	Exemplary Use of a Variety of Assessment Measures	Adequate Use of a Variety of Assessment Measures	Limited Use of a Variety of Assessment Measures	No Use of a Variety of Assessment Measures	5
/ariety of	There is evidence provided that	There is evidence provided that	There is evidence provided that	There is no evidence provided	4
Academic and	the data examined includes <u>all</u> of	the data examined includes at	the data examined includes at	that the data examined includes	
lon-Academic	the following: academic and non-	least <i>eight</i> of the following:	least <u>one</u> of the following:	any of the following: academic	
Assessment Measures	academic assessment components. (e.g., TCAP, TCAP	academic and non-academic assessment components. (e.g.,	academic and non-academic assessment components. (e.g.,	and non-academic assessment components. (e.g., TCAP, TCAP	3
	Alt, EOC, Gateways, SAT/ACT, as	TCAP, TCAP Alt, EOC, Gateways,	TCAP, TCAP Alt, EOC, Gateways,	Alt, EOC, Gateways, SAT/ACT, as	
	appropriate, local system assessments, PK-Grade 2 assessments, as appropriate, six-	SAT/ACT, as appropriate, local system assessments, PK-Grade 2 assessments, as appropriate, six-	SAT/ACT, as appropriate, local system assessments, PK-Grade 2 assessments, as appropriate, six-	appropriate, local system assessments, PK-Grade 2 assessments, as appropriate, six-	2
	week tests, report cards, unit tests, dropout rates, attendance rates, graduation rates, formative assessments, CTE competencies, as appropriate).	week tests, report cards, unit tests, dropout rates, attendance rates, graduation rates, formative assessments, CTE competencies, as appropriate).	week tests, report cards, unit tests, dropout rates, attendance rates, graduation rates, formative assessments, CTE competencies, as appropriate).	week tests, report cards, unit tests, dropout rates, attendance rates, graduation rates, formative assessments, CTE competencies, as appropriate).	1
Rationale for Pe	erformance Level Decision:				

Indicator	Performance Levels				
1.5	4  Exemplary Data Collection & Analysis	3  Adequate Data Collection & Analysis	2 Limited Data Collection & Analysis	1 No Data Collection & Analysis	Ratin g
Data Collection & Analysis	A thorough data collection and consistent analysis are included with assessment methods described and strengths and needs identified.	An adequate data collection and consistent analysis are included with assessment methods described strengths and needs identified.	A limited data collection and consistent analysis are included.	No data collection and analysis is included.	3 2
Rationale for Pe	erformance Level Decision:				

Indicator	4	3	2	1	Ratin	
1.6	Exemplary Report Card Data Disaggregation	Adequate Report Card Data Disaggregation	Limited Report Card Data Disaggregation	No Report Card Data Disaggregation		
Report Card Data Disaggregation	Data disaggregation analyses are included which establish priorities for student performance with respect to <u>all</u> listed areas:	Data disaggregation analyses are included which establish priorities for student performance with respect to <i>the first four</i> listed areas:	Data disaggregation analyses are included which establish priorities for student performance with respect to a <i>minimum of three of the first four</i> listed areas:	Data disaggregation analyses are not included which establish priorities for student performance with respect to the listed areas:	3	
	□ Race/ethnicity (5 areas) □ Economically disadvantaged □ Special education □ LEP □ Gender □ Proficiency levels □ Growth differences/Gaps between the following: low to middle achievers, middle to high achievers and low to high achievers					

	Performance Levels					
Indicator	4 Exemplary Narrative Synthesis of All Data	3 Adequate Narrative Synthesis of All Data	2 Limited Narrative Synthesis of All Data	1 No Narrative Synthesis of All Data	Rating	
Narrative Synthesis of All Data	A narrative synthesis of data/information is included that specifically states critical areas of strength and need based on the data/information presented.	A narrative synthesis of data/information is included that implies critical areas of strength and need based on the data/information presented.	A narrative synthesis of data/information is included without a list of areas of strength and need.	No narrative synthesis is provided.	3 2	
Rationale for Pe	rformance Level Decision:					

7 71 .	Performance Levels					
Indicator	4	3	2	1	Rating	
1.8	Exemplary List of Goal Targets	Adequate List of Goal Targets	Limited List of Goal Targets	No List of Goal Targets		
Prioritized List of Goal Targets	The list of goal targets matches data priorities and reference the NCLB benchmarks.	The list of goal targets matches the majority of data priorities.	Limited attempts have been made to prioritize goals matched to data.	Goal targets are not based on the data.	3	

# **Component 2 – Beliefs, Mission and Vision**

Indicator	Performance Levels				
2.1	4 Exemplary Collaboration	3  Adequate Collaboration	2 Limited Collaboration	1 No Collaboration	Ratin g
Understands the attributes of High Performing Schools' Beliefs, Mission and Shared Vision	direction. Aligns policies and pro- Engages in adequate and appropr Establishes a link between the bel	ocedures to maintain a focus on achie iate internal and external communica iefs, mission, and vision.	An understanding of the purpose of beliefs, mission, and shared vision of high performing schools is evidenced by the inclusion of at least <i>one</i> of the attributes below:  olds high expectation for all students. Eving the school's goals for student leastion.  Fosters collaboration among s, and support personnel. When approximation is a support personnel.	arning. g staff and stakeholders.	4 3 2
Rationale for Per	rformance Level Decision:				

he beliefs, T	Exemplary Clarity of Beliefs, Mission, Shared Vision Statements  The beliefs, mission, and shared	Adequate Clarity of Beliefs, Mission, Shared Vision Statements	Limited Clarity of Beliefs, Mission, Shared Vision Statements	No Clarity of Beliefs, Mission, Vision Shared Statements	
,	The beliefs, mission, and shared			Snarea Statements	
re st	vision reflect a commitment to academic achievement for all students by the inclusion of <u>all</u> elements below.	The beliefs, mission, and shared vision reflect a commitment to academic achievement for all students by the inclusion of at least <u>three</u> elements below.	The beliefs, mission, and shared vision reflect a commitment to academic achievement for all students by the inclusion of at least <u>one</u> element below.	The beliefs, mission, and shared vision do not reflect a commitment to academic achievement.	3
m		ning culture which includes all studen e use of shared decision- making proc Achieving proficiency and beyond	esses	g the use of data driven decision- eeds of students by striving for a	1

## **Component 3 – Curricular, Instructional, Assessment, and Organizational Effectiveness**

Indicator		Performa	nce Levels					
3.1	4 Exemplary Evidence	3  Adequate Evidence	2 Limited Evidence	1 No Evidence	Rating			
Curriculum Practices	In analyzing our curriculum practices, we included at least seven of the following activities:	In analyzing our curriculum practices, we included at least <u>four</u> of the following activities:	In analyzing our curriculum practices, we included at least one of the following activities:	In analyzing our curriculum practices, we did not include the following activities:	3			
	□ School uses the Tennessee Department of Education state approved standards and provides training to staff in the use of the standards. □ Curriculum is prioritized and mapped. □ School has established schoolwide student achievement benchmarks. □ School has implemented a grade appropriate cohesive standards based model for literacy. □ School has implemented a grade appropriate cohesive standards based model for mathematics. □ School has implemented formative assessment aligned with the school benchmarks. □ Support system is in place for enhancing the quality of curriculum and instruction. □ Teaching and learning materials are correlated to the State standards and distributed to the instructional staff. □ School communicates a shared vision of what students should know and be able to do at each grade level to stakeholders through a variety of media formats.							
Rationale for Pe	rformance Level Decision:							

Indicator		Performa	nce Levels					
3.2	4 Exemplary Evidence	3  Adequate Evidence	2 Limited Evidence	1 No Evidence	Rating			
Curriculum Process	In analyzing our curriculum process, we included <u>all</u> of the following activities:	In analyzing our curriculum process, we included at least <i>four</i> of the following activities:	In analyzing our curriculum process, we included at least <u>one</u> of the following activities:	In analyzing our curriculum process, we did not include the following activities:	3			
	□ Listed our current practices □ Listed evidence of current practices □ Determined alignment of current practices to the principles and practices of high-performing schools □ Completed an evaluation of the effectiveness of our current practices based on the data □ Identified strengths □ Identified challenges □ Identified steps to address your challenges							
Rationale for Pe	erformance Level Decision:							

Indicator	Performance Levels					
3.3	4	3	2	1	Rating	
3.3	Exemplary Evidence	Exemplary Evidence Adequate Evidence Limited Evidence No Evidence	No Evidence			
Instructional Practices	In analyzing our instructional practices, we included at least <u>six</u> of the following activities:	In analyzing our instructional practices, we included at least <i>four</i> of the following activities:	In analyzing our instructional practices, we included at least <u>one</u> of the following activities:	In analyzing our instructional practices, we did not include the following activities:	3	
	□ Classroom instruction is aligned with the standards based curriculum. □ Classroom instruction is aligned with the assessments. □ Teaching process is data-driven □ Students are actively engaged in high quality learning environments as supported by higher order thinking skills □ Teachers incorporate a wide range of research based, student centered teaching strategies □ Classroom organization and management techniques support the learning process □ Students are provided with multiple opportunities to receive additional assistance to improve their learning beyond the initial classroom instruction. □ Classroom instruction supports the learning of students with diverse cultural & language backgrounds & with different learning needs & learning styles.					
Rationale for Pe	erformance Level Decision:					

Indicator	Performance Levels					
3.4	4	3	2	1	Rating	
5.4	Exemplary Evidence	Adequate Evidence	Limited Evidence	No Evidence		
Instructional Process	In analyzing our instructional process, we included <u>all</u> of the following activities:	In analyzing our instructional process, we included at least <i>four</i> of the following activities:	In analyzing our instructional process, we included at least <u>one</u> of the following activities:	In analyzing our instructional process, we did not include the following activities:	3	
	☐ Listed our current practices ☐ practices of high-performing schoo	Listed evidence of current practices  Completed an evaluation of	_	ent practices to the principles and cices based on the data	2	
	practices of high-performing schools					
Rationale for Pe	rformance Level Decision:					

Indicator	Performance Levels			1	Ratin
3.5	4	3	2	1	
	Exemplary Evidence	Adequate Evidence	Limited Evidence	No Evidence	
Assessment Practices	In analyzing our assessment practices, we included at least <u>six</u> of the following activities:	In analyzing our assessment practices, we included at least <u>four</u> of the following activities:	In analyzing our assessment practices, we included at least <u>one</u> of the following activities:	In analyzing our assessment practices, we did not include the following activities:	3
	appropriate assessments are used to relative to student achievement curriculum based assessments, etc. technical assistance to teachers in o	□ Uses student assessments that are aligned with the Tennessee Department of Education standards based curriculum □ Ensures that the appropriate assessments are used to guide decisions relative to student achievement □ Uses a variety of data points for decision making relative to student achievement □ Assesses all categories of students □ Uses a wide range of assessments, CRT, NRT, portfolio, curriculum based assessments, etc. □ Provides professional development in the appropriate use of assessment □ Provides support and technical assistance to teachers in developing and using assessments □ Provides assessment information to communicate with students, parents and other appropriate stakeholders regarding student learning.			
Pationale for P	Performance Level Decision:				

	Performance Levels 4	3	2	1	Rating		
3.6	1		_	_			
	Exemplary Evidence	Adequate Evidence	Limited Evidence	No Evidence			
	In analyzing our assessment	In analyzing our assessment	In analyzing our assessment	In analyzing our assessment	4		
Assessment	process, we included <u>all</u> of the	process, we included at least <u>four</u>	process, we included at least <u>one</u>	process, we did not include the			
Process	following activities:	of the following activities:	of the following activities:	following activities:			
					3		
			_		_		
	☐ Listed our current practices ☐ Listed evidence of current practices ☐ Determined alignment of current practices to the principles an						
	· ·	•	_		2		
	practices of high-performing school	•	Determined alignment of current practions of current practions.		2		
	practices of high-performing school	ls Completed an evaluation of	_		_		
	practices of high-performing school	ls Completed an evaluation of	the effectiveness of our current pract		1		
	practices of high-performing school	ls Completed an evaluation of	the effectiveness of our current pract		_		
	practices of high-performing school	ls Completed an evaluation of	the effectiveness of our current pract				
ationale for Pe	practices of high-performing school	ls Completed an evaluation of	the effectiveness of our current pract		_		

Indicator	Performance Levels				Rating	
3.7	4	3	2	1	nating	
3.,	Exemplary Evidence	Adequate Evidence	Limited Evidence	No Evidence		
Organizationa Practices	In analyzing our organizational practices, we included at least <u>five</u> of the following activities:	In analyzing our organizational practices, we included at least <u>three</u> of the following activities:	In analyzing our organizational practices, we included at least <u>one</u> of the following activities:	In analyzing our assessment practices, we did not include the following activities:	3	
	□ School's beliefs, mission and shared vision define the purpose and direction for the school. □ Organizational processes increase the opportunity for success in teaching and learning at all schools. □ Organizational practices and processes promote the effective time-on-task for all students. □ School provides continuous professional development for school leaders. □ School is organized to be proactive in addressing issues that might impede teaching and learning. □ School is organized to support a diverse learning community through its programs and practices. □ School is organized to engage the parents and community in providing extended learning opportunities for children.					
Rationale for Pe	rformance Level Decision:					

Indicator	Performance Levels					
3.8	4	3	2	1	Rating	
Sic	Exemplary Evidence	Adequate Evidence	Limited Evidence	No Evidence		
Organizationa l Process	In analyzing our organizational process, we included <u>all</u> of the following activities:	In analyzing our organizational process, we included at least <i>four</i> of the following activities:	In analyzing our organizational process, we included at least <u>one</u> of the following activities:	In analyzing our organizational process, we did not include the following activities:	4	
	☐ Listed our current practices ☐ practices of high-performing school	☐ Listed evidence of current practices  S ☐ Completed an evaluation of	_	ent practices to the principles and tices based on the data	2	
	practices of high-performing schools					
Rationale for Per	rformance Level Decision:					

# **Component 4 – Action Plan Development**

Indicator		Performa	nce Levels		
	4	3	2	1	Rating
4.1	Exemplary Goals	Adequate Goals	Limited Goals	Inadequate Goals	
Goals	In developing our school goals, we addressed <u>all</u> of the following. The school goals are:	In developing our school goals, we addressed at least <u>four</u> of the following. The school goals are:	In developing our school goals, we addressed at least <u>one</u> of the following. The school goals are:	In developing our school goals, we did not address any of the following.	4
	statements that are based on de	sired student performance with defir	ned performance standard	ed to a reasonable timeline	3
	☐ measurable ☐ designed to a☐ linked to the system's Five Year F	ddress No Child Left Behind (NCLB) be Plan  representative of a compr	·	essing needs identified by the data	2
D.:: 1 ( D					1
Rationale for Pe	rformance Level Decision:				

	4	3	2	1	Rating	
4.2	7	3	2	1		
	Exemplary Action Steps	Adequate Action Steps	Limited Action Steps	No Action Steps		
Action Steps	In developing our school action steps, we addressed <u>all</u> of the following. The school action steps:	In developing our school action steps, we addressed at least <i>five</i> of the following. The school action steps:	In developing our school action steps, we addressed at least <u>one</u> of the following. The school action steps:	In developing our school action steps, we did not address the following.	3	
	are aligned to identified needs/stated goals are clearly linked to specific student behaviors include specific implementing and evaluating steps detail how frequently the action occurs define professional development activities for addressing identified diverse needs of instructional staff and administrators describe how the school will promote parent and community involvement state how technology will address varied needs of teachers, administrators and paraprofessionals provide for effective communication between and among school personnel and all stakeholders. are student-centered, teacher-centered, and school organization-centered					

Indicator	Performance Levels				Rating
4.3	4 Exemplary Implementation Plan	3  Adequate Implementation Plan	2 Limited Implementation Plan	1  No Implementation Plan	Nating
Implementatio n Plan	In developing our school implementation plan, we addressed <u>all</u> of the following. The school implementation plan:	In developing our school implementation plan, we addressed at least <u>three</u> of the following. The school implementation plan:	In developing our school implementation plan, we addressed at least <u>one</u> of the following. The school implementation plan:	In developing our school implementation plan, we did not address the following.	3
	has varied timelines which give timely and complete work schedu activities to successful completion each action relating to student ac	n* identifies funding sources for	ed costs/required resources required	s person who is responsible for I to address and support action defined evaluation strategies for	1
	* Money and personnel time are inclu	uded as resources			

# **Component 5 – The School Improvement Plan and Process Evaluation**

		nce Levels			
	4	3	2	1	Rating
Indicator 5.1	Exemplary Evaluation of the SIP Process	Adequate Evaluation of the SIP Process	Limited Evaluation of the SIP Process	No Evaluation of the SIP Process	
Process Evaluation	Our evaluation of the SIP process i of the following:	Our evaluation of the SIP process in of the following:	Our evaluation of the SIP process in minimum of <u>one</u> of the following:	Our evaluation of the SIP process de include the following:	4
ı	pals	3			
		s of curriculum, instruction, assessme	•	•	2
					1
Rationale for Per	formance Level Decision:				

	Performance Levels					
	4	3	2	1	Rating	
Indicator 5.2	Exemplary System of Implementation	Adequate System of Implementation	Limited System of Implementation	No System of Implementation		
Implementatio n Evaluation	Our system to implement our SIP i of the following:	Our system to implement our SIP in of the following:	Our system to implement our SIP in of the following:	Our system to implement our SIP do include the following:	4	
	· ·	ole examples of Formative data* to b	ps  The formative assessments the collected to monitor the progress of	' '	2	
	*Formative Assessment is designed	d and used to improve an object, even	t, or program, especially when it is sti	ill being developed.	1	

		Performa	nce Levels		
Indicator	4	3	2	1	Rating
5.3	Exemplary Process for Sustaining SIP	Adequate Process for Sustaining SIP	Limited Process for Sustaining SIP	No Process for Sustaining SIP	
Monitoring and Adjusting Evaluation	Our process to sustain our SIP inclu following:	Our process to sustain our SIP inclu <i>three</i> of the following:	Our process to sustain our SIP incluone of the following:	Our process to sustain our SIP does the following:	4
					3
	-	team will meet		_	2
	☐ Clear and detailed process to rev making adjustments to the action st	iew summative** data to determine eps	if adjustments need to be made in th	ne plan 🚨 Detailed process for	1
	**Summative Assessment is designed should be retained, altered, or eliminated.		erit or worth of an object, event, or pr	rogram and recommendations about w	
Rationale for Pe	rformance Level Decision:				